

Figure 1. Key driver diagram.

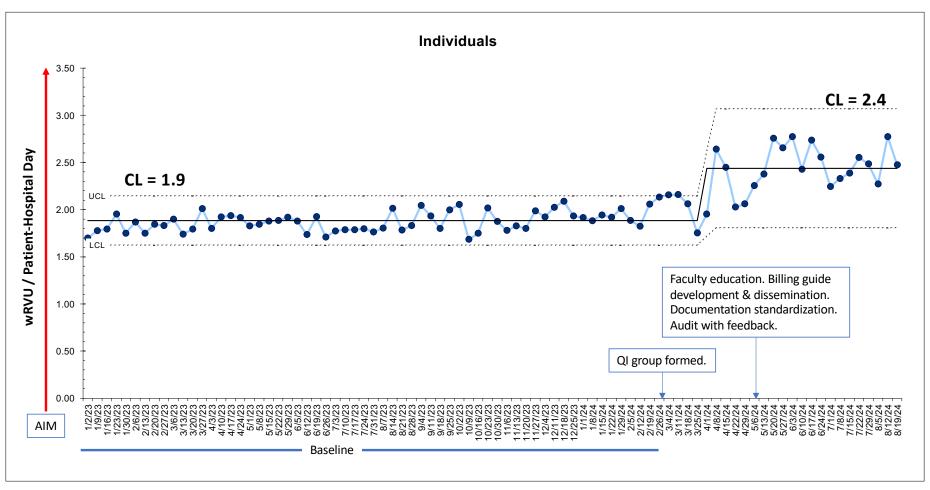


Figure 2. I-chart: Work relative value units (wRVUs) per patient-hospital day over time. The mean weekly wRVUs increased from 1.9 to 2.4 (26% increase). CL, center line; LCL, lower control limit; UCL, upper control limit.

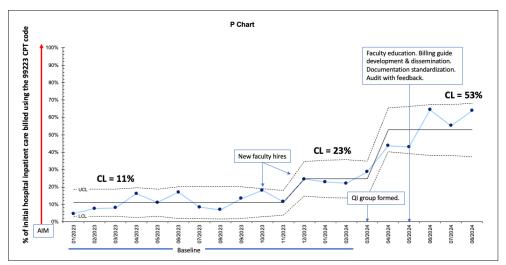


Figure 3a. P-chart: Use of CPT code 99223 for initial hospital inpatient care.

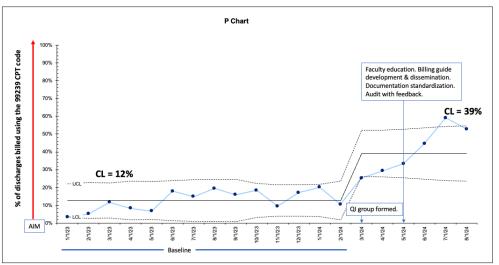


Figure 3c. P-chart: Use of CPT code 99239 for prolonged discharge.

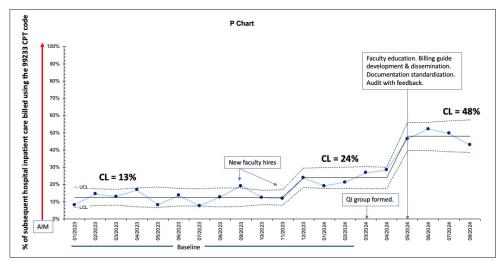


Figure 3b. P-chart: Use of CPT code 99233 for subsequent hospital inpatient care.